

Norman E. Haslun III

Managing Director – Restructuring and Transaction Advisory
New York

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Industry Experience

Entertainment and Media
Financial Services
Infrastructure and Energy
Manufacturing, Metals and Mining
Professional and Other Services
Real Estate and Construction
Retail and Wholesale Distribution
Telecommunications

Selected Public Cases

Hawkeye Renewables
MF Global Holdings Ltd
Midstates Petroleum
Mirant Corporation
Railworks
Real Alloy
Refco
Spiegel Inc.

Experience

Norman Haslun specializes in providing financial and turnaround advisory services to stakeholders in troubled company situations. He has provided a broad range of services in distressed situations and has executive management experience.

Before joining BRG, Mr. Haslun worked at Capstone Advisory Group. Prior to his restructuring experience, Mr. Haslun was the chief financial officer of Enterprise Investors, an international venture capital firm based in Warsaw, Poland, now with over \$2.0 billion of assets under management. At Enterprise Investors Mr. Haslun was responsible for establishing all aspects of the finance function from start-up to mature organization. In addition to his role at Enterprise Investors, Mr. Haslun served as the treasurer and chief financial officer of the Polish-American Enterprise Fund, a not-for-profit grantee of the Agency for International Development that successfully invested \$240 million of U.S. Government funding in the Polish private sector. Prior to that he was a member of the financial services practice of Coopers & Lybrand in New York, specializing in the brokerage industry.

Education and Affiliations

Mr. Haslun holds a B.S. in accounting from Northeastern University and is a Certified Public Accountant. Mr. Haslun is a member of the Turnaround Management Association and the Association of Insolvency and Restructuring Advisors and serves as Treasurer of the Polish-American Freedom Foundation.