

Jessica C. Colarusso

BERKELEY RESEARCH GROUP, LLC

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SUMMARY

Jessica C. Colarusso has more than 20 years of health information technology experience working extensively with integrated electronic health record (EHR) and clinical documentation improvement systems.

Her expertise incorporates management consulting, EHR product development best practices, regulatory interpretation and compliance, product management, and marketing & implementation. She has collaborated with private and public healthcare organizations and EHR developers across the US, EMEA, and APAC, advising in matters related to regulatory evolution and compliance, complex EHR development, implementation, and outcome-based workflow transformation.

Ms. Colarusso has been engaged in all federally mandated healthcare IT initiatives, including Meaningful Use, Clinical Quality Measures, and Medicare Access and CHIP Reauthorization Act of 2015, since their inception.

She has provided contextual advisory services to EHR developers with regard to The Office of the National Coordinator for Health Information Technology (ONC) Health IT Certification Program certification and disclosure requirements for 2011-2015 certification editions. Her work includes current state software evaluations, certification gap analysis, product management and development translation, certification audits, and design of future state workflows.

She has provided litigation support and advisory services regarding the evolution of complexities, timelines, and variability of the CMS EHR Incentive Programs and their impacts on developers and the industry. She has led and coordinated expert teams responsible for reviewing source code, deciphering the impact of evidence, and developing defense strategies to mitigate potential risk to EHR developers. She has advised health information technology companies and their legal counsel in implementing Corporate Integrity Agreements (CIAs) and negotiating CIA terms with the Department of Justice, the Office of Inspector General, the Department of Health and Human Services, and other governmental agencies.

Ms. Colarusso uses her deep understanding of EHR development and product evolution, complex integrated EHR implementation, and regulations to inform the use of structured and unstructured data needed to assess allegations of fraud and noncompliance. She develops damages models to inform health information technology and industry clients of potential liability and exposure, enabling data-driven decision making in the face of complex disputes and investigations.

INDUSTRIES

- Health Information Technology
- Electronic Health Records
- Health Care Providers
- Health Care Payors
- Private Equity
- Clinical Documentation Improvement

EXPERTISE

- EHR Software Development Life Cycle (SDLC)
- EHR Implementation Management and Support
- Dispute & Investigation Litigation Support
- Certified EHR Technology (CEHRT) Compliance and Remediation
- EHR Technology Compliance Audits
- HIT Merger & Acquisition Advisory and Due Diligence
- Clinical Documentation Improvement (CDI) Strategy and Best Practice

PROFESSIONAL EXPERIENCE

Ms. Colarusso's health information technology and consulting experience includes:

EHR SDLC, Implementation, Management and Support

- Designed, tested, and implemented large-scale EHR integrated applications to automate provider workflows and improve organizational efficiencies, such as physician order entry, clinical documentation, revenue cycle, and holistic departmental systems (emergency department, surgical services, practice management, etc.);
- Designed, built, tested, implemented, and trained end-users on bespoke integrated hospital professional billing system for a thirty-five (35) hospital national health care system producing over \$7 billion in annual revenue;
- Served as interim Chief Development Officer at a large ambulatory EHR developer, providing regulatory oversight and coordinating ONC certification conformance and remediation efforts.

Dispute & Investigation Litigation Support

- Developed financial exposure and settlement damages models for EHR developer under DOJ investigation;

- Expert advisory for negotiation and defense strategy for EHR developer under DOJ investigation;
- Negotiated CIA for EHR developer under DOJ investigation.

CEHRT Compliance and Remediation

- Performed EHR developer ONC 2015 Edition CEHRT compliance audits;
- Developed and provided EHR Incentive Program and CEHRT education to EHR developers;
- Managed and advised large EHR developers through end-to-end CEHRT process and documentation standardization;
- Managed and advised EHR non-conformity disclosures process with certifying body and provided oversight for corrective action planning and execution;
- Managed and advised CEHRT best practices process implementation.

HIT Merger & Acquisition Advisory and Due Diligence

- Assessed SDLC to ensure compliance with best practice and identify potential risk;
- Assessed EHR targets for regulatory and CEHRT compliance risks;
- Calculated EHR Incentive Program exposure via bespoke modeling;
- Provided market vulnerabilities analysis.

Clinical Documentation Improvement (CDI) Strategy and Best Practice

- Developed, implemented, and educated providers on compliant CDI technology for use in the United States healthcare market;
- Provided strategic leadership and technological integration of compliant documentation improvement systems through complex business merger.

EDUCATION

Bachelor of Arts, Political Science and Women's Studies, University of New Hampshire

PRESENT POSITION

Managing Director, Berkeley Research Group, LLC, 2014 – Present

Ms. Colarusso leads the Health Information Technology Investigations and Disputes Practice. Ms. Colarusso has been retained to assist clients and counsel in the collection of data, analysis, and presentation of information related to healthcare technology compliance. Ms. Colarusso and her team provide strategic advisory to EHR developers and healthcare provider organizations regarding the development of compliant EHR technology, inclusive of provider documentation and professional fee charge capture. Ms. Colarusso has conducted forensic investigations of EHR technology and development companies regarding alleged fraud and regulatory violations. Ms.

Colarusso and her team perform a variety of healthcare technology compliance audits; a representative sample of audit areas includes SDLC, Certified EHR Technology, comprehensive clinical documentation, and integrated EHR functionality.

PREVIOUS POSITIONS

Vice President and Director of Business Development, J.A. Thomas and Associates, Nuance Healthcare 2013 – 2014

Business Development and Advanced Clinical Solutions, Medical Information Technology, Inc. 2004 – 2013

Clinical Consultant, Caritas Christi Health Care, 2000 – 2004

PROFESSIONAL AFFILIATIONS

Health Information Management Systems Society

American Medical Informatics Association

MUSE International