



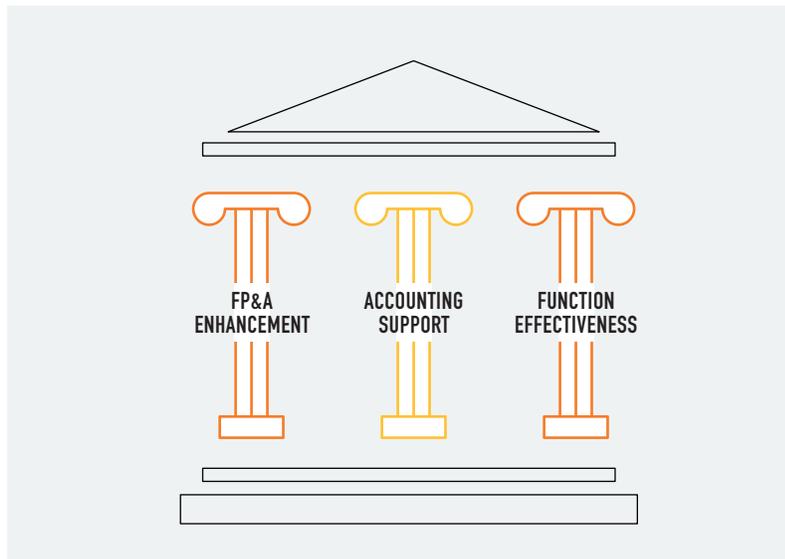
# FOUNDATIONS OF FINANCE

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While the role of finance has undoubtedly evolved and expanded, the need for a dependable, efficient, and accurate finance function has not changed; in fact, it has become more critical than ever before. Robust, sustainable, and effective core financial processes can minimize risk, enhance credibility, enable transactions, provide the finance organization a seat at the table, and ultimately, establish the foundation for improved business partnering and value creation.

## WHAT WE HEAR

- “We don’t have a finance vision.”
- “Our close process takes too long.”
- “We’re always in a budget cycle.”
- “We have shared services, but it’s not cutting costs.”
- “There is an abundance of reports, but no insights.”
- “We’re not sure the right people are in the right roles in the right structure.”
- “Processes are inefficient despite technology investments.”



## Benefits of Doing it Well

- Financial transparency
- Reliable business plans
- Improved governance and organizational visibility
- Timely and accurate reporting and forecasting
- Efficient financial processes
- Compliance with accounting standards
- Streamlined close process
- Enriched cash management
- Sustainable financial models
- Team engagement and accountability

## Our Approach

- Conduct a rapid finance diagnostic to benchmark efficiency and determine effectiveness in order to frame the issues and quickly pinpoint areas to improve
- Target high-impact rapid improvements rather than deliver unresolved checklists for long-term change
- Address root causes of people, process, and technology gaps, not simply treat a symptom
- Move beyond a report; develop and deliver tools to implement change
- Fill resource gaps as needed and deliver training and knowledge transfer



### FINANCE FUNCTION EFFECTIVENESS

An aligned strategy, operating model, and organizational structure with efficient and effective core financial and accounting processes provide the foundation for the success of the finance function.

- Facilitate and plan the finance vision and strategy to meet enterprise-wide goals
- Optimize the operating model to drive internal and external value creation
- Evaluate and adjust organizational structure and address gaps
- Implement end-to-end finance process excellence

### FP&A ENHANCEMENTS

Actionable and relevant financial information is key for successful companies, and the FP&A function is the catalyst to breaking down silos and linking disparate functions and areas of the business. Success is built upon a common data language, well-defined and realistic targets, insightful reporting, and aligned goals.

- Create robust financial models and deliver timely and accurate budgets and forecasts
- Develop advanced modeling and analytics to provide detailed insights into performance
- Research, define, and implement KPIs to be used cross-functionally by the business and finance
- Guide strategic planning with financial data to establish a common platform for long-term priorities
- Develop the culture of business partnering to bring the analytics and decision support to action

### ACCOUNTING SUPPORT

Ensure compliance and transparency throughout external reporting and filings, while driving a rigorous yet efficient close and reporting process.

- Improve efficiency of the close and reporting process
- Provide interim accounting management resources
- Advise on technical accounting polices
- Construct external financial reporting
- Identify potential areas of risk and develop procedures to avoid or reduce the financial impact
- Drive efficiency in the close process and deliver timely and accurate financial reporting