#### INTELLIGENCE THAT WORKS

# Global Construction Services





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Berkeley Research Group (BRG)



# Where inspired insights meet practical strategies.

Berkeley Research Group (BRG) is a global consulting firm that helps leading organizations advance in three key areas: disputes and investigations, corporate finance, and performance improvement and advisory,

Headquartered in California with offices around the world, we are an integrated group of experts, industry leaders, academics, data scientists, and professionals working beyond borders and disciplines.

We harness our collective expertise to deliver the inspired insights and practical strategies our clients need to stay ahead of what's next.



### **About BRG**

Established in 2010

More than 1,200 connected experts, industry leaders, academics, data scientists, and professionals

**More than 40** offices around the world

6 continents

**Forbes** 

America's Best Management Consulting Firms

Modern Healthcare

Largest Healthcare Management Consulting Firms

Who's Who Legal

Among world's top consulting expert firms

**M&A Advisor** 

**Valuation Firm of the Year** 



# Our knowledge and experience span a wide range of industries.

Collectively, our professionals have experience working across all industries in most locations in the world. We have also built focused practices and teams dedicated to certain sectors in which our track record and depth of understanding are world class.

# **Key Industry Practices**

HEALTHCARE	GOVERNMENT CONTRACTS
CONSTRUCTION	HIGHER EDUCATION
ENERGY	RETAIL AND CONSUMER
FINANCIAL SERVICES	TELECOM, MEDIA, AND TECHNOLOGY



As a truly global organization, we work beyond borders.

At BRG, we see opportunity all over the world—and have team members on the ground to make it a reality.



#### **North America**

Atlanta
Baltimore
Boston
Calgary
Chicago
College Station
Dallas
Denver
Detroit

Houston Las Vegas Los Angeles Miami Nashville New Jersey New York Pensacola Philadelphia Phoenix
Pittsburgh
Salt Lake City
San Diego
San Francisco
Tallahassee
Tampa
Toronto
Washington

#### **Latin America**

Bogotá Buenos Aires Mexico City Rio de Janeiro São Paulo

#### **EMEA**

Dubai Johannesburg Kuwait City London Saudi Arabia

#### **Asia-Pacific**

Beijing Hong Kong Perth Singapore Sydney Tokyo



Global Construction Practice

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### **Global Construction Services**

BRG offers professional experience and competence in fact-finding, claims/dispute analysis and litigation support, along with technical expertise in engineering, architecture, construction management, public contracting, specifications and technical document development, schedule development and analysis, cost analysis, negotiations, and expert witness testimony. Our multidisciplinary team has a strong foundation in project management, scheduling, and accounting combined with deep industry experience. BRG's team also has extensive practical design and construction experience (i.e., design, scheduling, estimating, cost accounting and construction management.) BRG has worked extensively with our clients and their outside counsel to assess the allegations and facts at issue and develop sophisticated but efficient risk management and dispute resolution solutions. Our experts are experienced in litigation and domestic and international arbitration, and include Professional Engineers, Project Management Professionals, Registered Architects, AACE Certified Planning & Scheduling Professionals, Certified Public Accountants, Certified Fraud Examiners, forensic accountants, and industry leaders.

#### **CONSTRUCTION SERVICES**

#### **DISPUTE RESOLUTION**

- DELAY & DISRUPTION ANALYSIS
- PRODUCTIVITY ANALYSIS
- CLAIM ANALYSIS
- CONSTRUCTION DEFECT ANALYSIS
- STANDARD OF CARE EVALUATION
- FORENSIC ACCOUNTING
- FRAUD INVESTIGATION
- DISCOVERY SERVICES
- EXPERT WITNESS TESTIMONY

#### PROJECT RISK MANAGEMENT

- SCHEDULE ANALYSIS
- DATA COLLECTION AND INTEGRATION
- PROGRESS, PERFORMANCE AND RISK ANALYSIS
- CONSTRUCTION MONITORING
- COST AUDITS
- PROJECT CONTROLS SUPPORT
- CLAIMS CONTAINMENT AND MITIGATION
- STAFF AUGMENTATION
- LENDER ADVISORY
- GOVERNMENT CONTRACT CONSULTING
- RISK MANAGMENT TRAINING

#### **INDUSTRY EXPERTISE**

- AVIATION/RAIL/TRANSPORTATION
- PUBLIC SECTOR/GOVERNMENT
- OIL & GAS
- POWER
- ENVIRONMENTAL
- METALS & MINING
- CEMENT
- AUTOMOTIVE
- CHEMICAL AND PHARMACEUTICAL
- ETHANOL
- MANUFACTURING AND FABRICATION
- WATER TREATMENT

- MARINE STRUCTURES
- HEALTH CARE
- HOSPITALITY
- ENTERTAINMENT
- COMMERICAL
- RESIDENTIAL
- SCHOOLS AND UNIVERSITIES



# **Litigation Support**

- CPM schedule delay analyses
- Cost and damages analyze
- Loss of productivity studies and analyses
- Standard of care and construction defect analyses
- Forensic accounting; and
- Expert witness testimony

Claim and Dispute Resolution Services - BRG provides expert and independent analyses of delay and damages issues to allow the Owner, Designer and Contractor to reach an amicable resolution. To the extent that claims cannot be resolved, BRG's professionals are skilled presenters and testifiers that can provide expert testimony in mediation, arbitration or court.



# **BRG Approach to Claim Analysis**

Design, engineering and construction disputes often involve third parties and center on complex, technical issues, schedule and program delays, economic damages, time impacts, and contract interpretation. BRG's experts are highly skilled at explaining these issues in simple, easy-to-understand terms when presenting the results of our analysis in the forum required (i.e., trial, discovery, arbitration, mediation, dispute review boards, negotiations, etc.). Our construction industry resources include professionals with design, estimating, project management, auditing and integrity monitoring experience on large publicly funded transportation and infrastructure projects. This pool of global resources provides our clients with a task specific team that is focused on the analysis and explanation of the details that are inherent in major projects in large metropolitan cities.



# **Our Capabilities**

#### **OUR TEAM**

**Dedicated Construction Consulting Professionals** 

Graduate and Post Graduate Degrees

Professional Licenses and Credentials:

- Professional Engineers
- Registered Architects
- Certified Business Appraisers
- Certified Cost Engineers
- Certified Management Accountants
- Certified Public Accountants
- AACE Certified Planning & Scheduling Professionals

- Certified Fraud Examiner
- Certified in Financial Forensics
- Certified Project Management Professionals
- Chartered Quantity Surveyors and Qualified Arbitrators
- Nevada Unlimited GC License



### **Our Clients**







**PARSONS** 























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# **Our Unique Approach**

#### **Experienced, Dedicated, Cohesive Team Approach to Projects**

#### **Technical & Scheduling**

- Project Controls Development
- Constructability Reviews
- Schedule Review & Analysis
- Technical / Issue Analysis
- Risk Assessment
- Change Order Analysis
- Claim Analysis

#### **Accounting & Finance**

- Project Controls Development
- Financial Risk Assessment
- Contract Cost Audits
- Change Order Analysis
- Cost & Budget Forecasting
- Forensic Accounting
- Claim Analysis

- √ Objective and Independent Analysis of all Facets of Construction Projects
- ✓ Clear, Concise Work Product Supported by a Factual Basis



### **Location and Staff**

### Experienced Professionals with Engineering & Construction - All Disciplines



### LONDON

- Sean Fishlock
- Jas Cheema
- · Seamus O'Doherty
- · Timothy Mitchell
- Nelida Abi Saab
- Oliver Trayhorn



Professional Skills Ma	atrix		TESTIMONY	infrastructure / Transportation	-	Energy / Power / Utility	nent	Soils / Environmental	Industrial / Manufacturing	<u></u>	tor		ıcation	nal		Cost / Damage Analysis	ılysis	Schedule / Delay Analysis	ty Studies	rsight	Document Management
PROFESSIONAL	LVL	LOC		infrastruct	Commercial	Energy / P	Entertainment	Soils / Env	Industrial,	Institutional	Public Sector	Healthcare	Higher Education	International	Audit	Cost / Dan	Design Analysis	Schedule /	Productivity Studies	PRM / Oversight	Document I
Andres Alva, PE, PSP, CGC	MD	FL	•	•	•	•		•	•	•	•			•	•	•	•	•	•		•
Charles Choyce, PMP, PSP, CFCC, MRICS	MD	DC	•	•	•	•			•	•	•		•	•		•	•	•	•	•	•
Jas Cheema	MD	UK	•	•	•	•		•	•	•						•	•	•		•	
John Dillon, PSP	MD	PA	•	•			•			•				•		•	•	•	•	•	
George Fink, PE, CCM	MD	NY	•	•	•	•				•	•	•	•			•	•	•		•	
Sean Fishlock	MD	UK	•	•	•	•		•	•	•		•	•	•		•	•	•		•	
James French	MD	MI	•		•	•				•						•	•	•	•		
Richard Fultineer	MD	PA	•		•	•	•	•	•	•					•	•	•	•	•	•	
Dara Hendrix, PSP, CFLC, LEED AP BD&C	MD	CA	•	•	•	•	•	•	•	•			•		•	•		•	•	•	•
Michael Kenyon, MCIArb, MAE, FRISC	MD	Dubai	•	•										•		•	•			•	
Ben Nolan, PE, PSP	MD	FL	•	•			•							•						•	
Frank Regnery, PE	MD	NY	•	•			•							•			•			•	
Bradley Wolf, PE	MD	PA	•	•																•	
Terry Yeager	MD	ATL	•	•								•						•		•	•
Pasha Ameli	D	DC	•	•								•	•								
John Colley	D	MI							•								•	•			
Stephen Dickie	D	Dubai	•	•							•			•							
Richard Easler, PSP	D	PA	•	•			•							•			•				
James Falconi, CPA, CFF, CFE	D	PA														•			•		•

Zane Hedge

Jeffrey Roth
Philip Urwin, PSP
Jeffrey Wentz, PSP
David Zion, AIA, NCARB
Kristabel Betteley

**Alex Burton** 

**Chuck Long** 

Mark Mezyk

Nathan McNeil

Michael Eveges, PE

Katarzyna Halliday

Jeryn Koritzinsky

Malcolm Landman

Robert Lewis, PE, MAE, PMP

Jeff Ottesen, PE, PSP, CFCC

Seamus O'Doherty

John Jerz Zach Law



#### Professional Skills Matrix

LVL

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AD

AD

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AD

AD

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AD

AD

**PROFESSIONAL** 

TESTIMONY infrastructure / Transporta Commercial Energy / Power / Utility Entertainment Soils / Environmental Industrial / Manufacturing Institutional Healthcare Higher Education International Cost / Damage Analysis Design Analysis Schedule / Delay Analysis	PRM / Oversight  Document Management
Dubai • • • • • • • •	
co • • • • • • • • • • • • • • • • • • •	• •
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Professional Skills Matrix	LVL	LOC	TESTIMONY	infrastructure / Transportation	Commercial	Energy / Power / Utility	Entertainment	Soils / Environmental	Industrial / Manufacturing	Institutional	Public Sector	Healthcare	Higher Education	International	Audit	Cost / Damage Analysis	Design Analysis	Schedule / Delay Analysis	Productivity Studies	PRM / Oversight	Document Management
Timothy Mitchell	AD	UK		•	•	•	•							•		•	•		•		
Jonathan Perry, PSP, CCP, EVP	AD	FL		•	•	•			•							•	•	•	•	•	
Craig Sandison	AD	Dubai		•	•											•					
Anton Sibrin	AD	DC			•			•	•		•			•			•	•			•
Alfred Soltesz, PE, PMP	AD	PA		•				•	•					•	•	•	•	•		•	
Travis Wingo	AD	TX			•				•	•	•	•	•	•		•		•			•
Tougiq Ahamed	SMC	Dubai																			
James Bolas, PE	SMC	PA			•	•			•					•			•	•	•	•	
Jonathan Bradbury	SMC	Dubai																			
Mara Fisher	SMC	PA	•	•		•	•									•					•
Robert Gariessen	SMC	FL		•	•	•	•	•							•	•	•	•	•	•	
Ashleigh Magee	SMC	Dubai																			
Matthew Mueller	SMC	NY																			
Que-Anh Pham	SMC	DC		•	•	•	•														
Patrick Pugh	SMC	GA																			
Steven Russell	SMC	Dubai																			
Sarah Shields, PSP	SMC	PA	•				•		•	•									•		
Christian Anzuini	MC	NY																			
Nelida Abi Saab	MC	UK																			



Professional Skills Matrix	LVL	LOC	TESTIMONY	infrastructure / Transportation	Commercial	Energy / Power / Utility	Entertainment	Soils / Environmental	Industrial / Manufacturing	Institutional	Public Sector	Healthcare	Higher Education	International	Audit	Cost / Damage Analysis	Design Analysis	Schedule / Delay Analysis	Productivity Studies	PRM / Oversight	Document Management
Andrea Deutschendorf	MC	PA																			•
Christopher Grove	MC	со																			
Michael Jarosinski	MC	PA		•	•	•			•		•					•		•			
Way Lim	MC	FL		•	•				•		•		•								
Nathan Woodside	MC	PA		•		•									•	•		•		•	
Megan Gercken	С	PA			•	•			•			•		•		•		•			•
David Green	С	FL																			
Nicole Ransom	С	FL		•		•			•	•	•					•	•				•
Mariana Restrepo	SA	FL																			

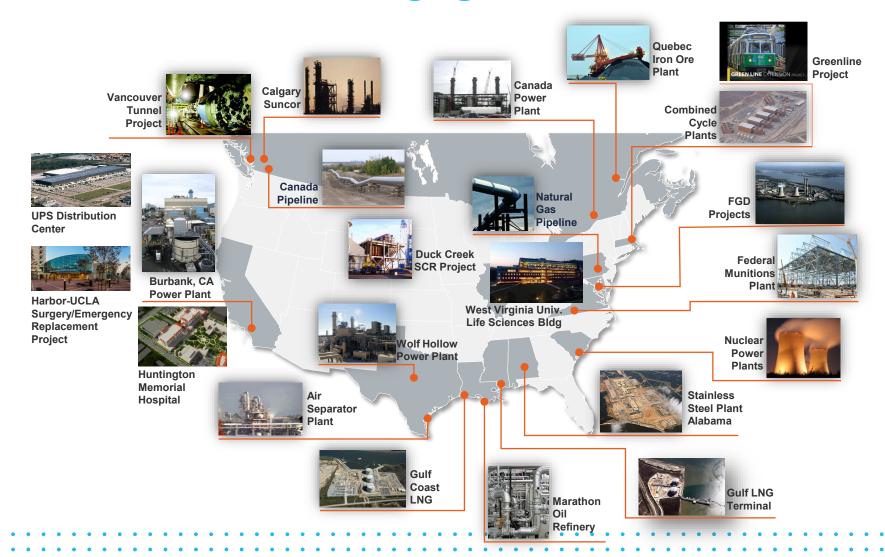


Sample Experience

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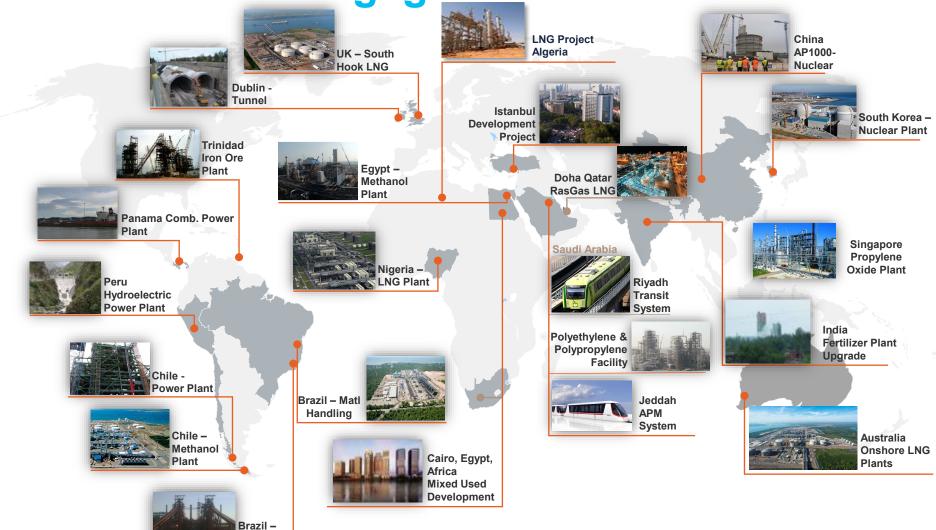


# Sample North American Engagements





Sample International Engagements





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US

#### RICHARD D. FULTINEER

#### **Managing Director | Pittsburgh**

rfultineer@thinkbrg.com

Mr. Fultineer provides assistance to owners, contractors, designers, sureties, and their counsel with complex construction projects involved in litigation or distress. Mr. Fultineer has over 25 years of industry experience in providing testimony and consulting services in the areas of claims and damages analysis, construction management, mechanical engineering design, and information management. He has participated in the evaluation of a wide range of commercial, institutional, power, oil & gas, and industrial projects, including steel plants, oil refineries, road and bridge work, utility plants, wastewater treatment plants, manufacturing plants, hospitals, airports, jails, stadiums, arenas, commercial developments, and environmental clean-up projects, both in the U.S. and internationally. Mr. Fultineer received his B.S. in Mechanical Engineering from Northeastern University and his M.B.A. from the University of Pittsburgh.



#### **BRADLEY WOLF, P.E.**

#### **Managing Director | Pittsburgh**

bwolf@thinkbrg.com

Mr. Wolf has over 30 years of heavy industrial project and construction experience as an owner, supplier, and contractor. He has held construction positions dealing with marketing, design, project management, process improvements, quality control and startup in the oil, chemical, power generation, metals, mining, automotive, water, and wastewater industries. Mr. Wolf specializes in providing testimony, consulting, and expert services to companies in the areas of risk management and mitigation, claim and damage analysis, schedule recovery, various forms of business assistance, contract interpretation, and planning. Mr. Wolf is fully familiar with the various construction contracts including Turnkey, Design-Build, EPC, Lump Sum, and Reimbursable. He has led due diligence efforts in restructuring, turnarounds, joint ventures, mergers, and acquisitions. He has extensive international contracting experience including several recent international arbitrations. He received his B.S. in Materials Engineering from Lehigh University. Mr. Wolf is a registered Professional Engineer.





US

#### CHARLES C. CHOYCE, JR., MRICS, PSP, MC-LEAN, PMP, CFCC

#### Managing Director | Washington, DC

cchoyce@thinkbrg.com

Charles Choyce, Jr., MRICS, PSP, CM-LEAN, PMP, CFCC, has over 17 years of expert construction consulting experience. He specializes in the proper application of scheduling and project controls on major construction projects, as well as the preparation and presentation of claims for schedule delays and associated costs. He has prepared schedules for clients on major projects and trained in-house and contractor personnel in proper scheduling techniques, as well as the preparation of claims involving delay and schedule issues and lost production. Additionally, he has been intimately involved in the proper application of project management principles in the areas of change order analyses; risk management, including terminations for default; cost impacts; and losses of productivity. He has offered numerous expert reports on construction delays and lost production and has been qualified as an expert witness before courts, agency boards and arbitration panels.



#### **GEORGE FINK, P.E.**

#### **Managing Director | New York**

gfink@thinkbrg.com

Mr. Fink has more than 40 years of experience in the construction industry. He is a licensed Professional Engineer with testifying experience in both arbitration and mediations. He experience spans project management, scheduling, inspection and coordination on residential and housing, education, transportation, hotel and hospitality, federal, courts and corrections, water and wastewater, healthcare and energy projects. He is an expert in schedule delay analysis and has worked with both owners and contractors to dispute construction claims and prepare requests for additional time and compensation. He has coordinated, designed, and implemented management information systems on numerous billion-dollar programs, including one that was awarded the New York City Mayor's Technology Award in 2002.





US

#### DARA L. HENDRIX

#### **Managing Director | Los Angeles**

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Dara Hendrix is a managing director in BRG's Global Construction practice and has over thirty years of experience. She has successfully built, managed, and consulted on a variety of projects for large builders, owners, and developers across the country. Her project experience includes civil infrastructure, transportation, waste water treatment, maritime, public buildings, military, healthcare, data, telecommunications, environmental, commercial, industrial, mixed use, multifamily residential, hospitality, retail, and entertainment. Ms. Hendrix has been retained as an expert witness for complex construction matters, authored extensive expert reports, and provided expert testimony in federal and superior court for matters related to construction costs, delay, disruption, and standards of care and practice. Ms. Hendrix is a JD candidate from Irvine University College of Law. She received a graduate certification from Georgetown University and a B.S. in Construction Engineering and Management from California Polytechnic University. Ms. Hendrix is affiliated with several professional and community organizations alike. She is also a Licensed B-General Contractor in California, a Certified Planning & Scheduling Professional (AACEI), a Certified Mediator with the Los Angeles County Bar Association, and a Certified Forensic Litigation Consultant (FEWA)



#### **Ben Nolan**

#### **Managing Director | Florida**

bnolan@thinkbrg.com

Mr. Nolan is a management consultant to clients with concerns about any aspect of the performance of major capital projects. He advises the Boards and executive management of clients involved with engineering and contracting projects in matters related to enterprise wide and project risk management, project audit and internal audit, risk assessments, internal investigations, dispute resolution, valuation, business strategies, organizational performance and transformation, and similar critical business process assessments and improvement matters. He has extensive experience as a consultant and expert witness in matters resulting from many types of contract disputes. He has served the construction industry for over 32 years, having worked as a project engineer for the U.S. Army Corps of Engineers, as a project manager for a major general contractor, a marine contractor, and a utility contractor and as president of a general contracting company.





US

#### **FRANK REGNERY**

#### **Managing Director | New York**

fregnery@thinkbrg.com

Frank Regnery has more than forty years of experience in the construction industry. He is a Professional Engineer with extensive construction industry and litigation experience. He advises domestic and international clients on a range of topics related to the development or defense of construction claims, including delay analysis, damages quantification, contract terminations, troubled project workouts, and change order negotiations. Additionally, he has conducted numerous construction fraud investigations and closeout/cost recovery audits/ Over his career, Mr. Regnery has analyzed a wide variety of construction projects across several industries. He is considered an expert in schedule delay analysis and construction claim—related damages. The types of projects include power generation, offshore and onshore oil and gas facilities, manufacturing and process plants, pipelines, water treatment facilities, hotels and resorts, commercial buildings, multifamily residential, and transportation. Mr. Regnery has qualified as an expert witness and has testified in ICC arbitrations, AAA arbitrations, state and federal courts, and numerous mediations.



#### John Dillon, PSP

#### Managing Director | Pittsburgh, PA

jdillon@thinkbrg.com

Mr. Dillon has over 20 years of experience in areas including CPM schedule development and management, CPM schedule delay analysis, expert report preparation, project controls, cost estimating, field engineering, and environmental engineering. He has provided these services on an array of projects, including power plants, chemical plants, commercial buildings, steel mills, military bases, military ammunition plants, and dam construction and rehabilitation projects. Mr. Dillon received his B.S. in Civil Engineering from Bucknell University and his M.B.A. in Finance from the University of Pittsburgh. Mr. Dillon is also an AACE Certified Planning & Scheduling Professional and is fully versed in Primavera scheduling software, critical path, and time impact analysis.





US

#### **TERRY YEAGER**

#### Managing Director | Atlanta, GA

tyeager@thinkbrg.com

Terry Yeager has more than 20 years of experience in general contracting, construction management, business management, as well as highly specialized skills in estimating, scheduling, project management, and construction business management. Mr. Yeager has been a construction management consultant for 12 years providing Project Risk Management (PRM) and litigation support consulting services in the United States and western Canada for owners including Toyo Tire NA, Hartsfield Jackson Atlanta International Airport, Our Lady of Lourdes, Suncor, Agrium, and Spectra Energy. His experience includes master scheduling; conceptual estimating/budgeting; constructability/bidability review of solicitation and contract documents; earned value and schedule analysis; data collection and integration; progress, performance, and risk analysis; claims analysis; evaluation of project delay; analysis of resources and labor productivity; quantification of damages; and expert testimony on construction projects worldwide.

Mr. Yeager's experience and ability to get to the core of and effectively communicate complex issues has allowed him to advise premier owners, contractors, and sureties in the United States, Canada, and the Middle East regarding their most important business challenges. Combining his practical construction experience and dispute resolution experience, he provides clients with a unique and valuable perspective. He has worked on projects ranging from \$5 million to over \$3 billion. His experience includes oil/gas, liquefied natural gas, hospitals, airports, schools, commercial office buildings/developments, residential developments, hotels, wind power, water/wastewater, and bridges and highways.





US

#### Pasha Ameli

**Director | Washington, DC** 

pameli@thinkbrg.com

Dr. Pasha Ameli is a director in BRG's Global Construction practice. He is a licensed Professional Civil Engineer with ten years of experience in construction advisory and project management, forensic construction claim investigations, quantification of damages, estimation of cost to repair, and internal audits. Dr. Ameli has extensive experience in preparation of construction repair costs based on industry-standard pricing resources and market research in conjunction with liability repairs and property claims, loss of productivity, and analysis of labor and material costs fluctuations as a result of catastrophic events such as hurricanes and wildland fires. Dr. Ameli has been involved in commercial, residential, and industrial projects, including sport arenas, performing arts centers, solar farms, hospitals, multifamily high-rise, single-family homes, residential condominiums, class A office buildings, hotels, elementary schools, energy savings performance contracts, transit centers, and light rail transits. Dr. Ameli's graduate research study was supported by the US Department of Energy, Office of Science, Basic Energy Sciences and focused on the study and numerical modeling of underground fluid flow, particularly on flow through fractured rocks and porous media. He has expertise in analysis and design of stormwater conveyance systems, 3D modeling of flooding and flood hazard evaluation, and investigation of the effects of wildland fires on hydrological characteristics of watersheds. Dr. Ameli has written numerous expert reports that led to successful settlements. He has testified in a trial and arbitration hearings on reasonableness and quantification of damages.



#### RICHARD EASLER, PSP

**Director | Pittsburgh** 

reasler@thinkbrg.com

Mr. Easler has 20 years of experience in project management and claims consulting for engineering and construction projects. He has experience performing a variety of consulting services on both large and small projects in a variety of industries including steel plants, oil refineries, highway work, wastewater treatment plants, commercial, and governmental construction projects. His work has included construction project reviews, economic valuation, cost estimating, liability analysis, schedule analysis, and quantification of property and lost profits damages. He has authored numerous expert reports and testified in a variety of venues such as state courts and boards as well as before both domestic and international arbitration panels including the International Chamber of Commerce and the Korean Commercial Arbitration Board. Mr. Easler graduated from Lehigh University with a B.S. in Chemical Engineering and a B.A. in Applied Science. He received his M.B.A. from the University of Pittsburgh. Mr. Easler is also an AACE Certified Planning & Scheduling Professional.





US

#### JAMES FALCONI, CPA, CPE

#### **Director | Pittsburgh**

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Mr. Falconi has provided consulting services to companies in a variety of industries in areas such as commercial litigation, intellectual property, lost profits, business interruption, damages analysis, accounting malpractice, directors' and officers' liability, and investigative fact-finding and analysis regarding economic and financial issues. In the construction industry, his focus is on claims involving increased cost and lost productivity. He has testified to findings and opinions in state and federal courts as well as arbitrations, mediations, and informal negotiation sessions. Mr. Falconi received his B.A. in Accounting from Grove City College, where he is presently an Adjunct Professor of Forensic Accounting. He is also a Certified Public Accountant licensed in Pennsylvania and a Certified Fraud Examiner.



#### **JOHN JERZ**

**Director | Denver** 

jjerz@thinkbrg.com

John Jerz has more than twenty-four years of international experience in the construction and engineering sectors. His areas of expertise include project management, planning, critical path method (CPM) scheduling, delay analysis, cost analysis, and productivity analysis. Mr. Jerz's project experience consist of airports, chemical plants, telecommunications, water treatment plants, offshore oil platforms, oil and gas plants, pipelines, natural gas fields, commercial buildings, and power plants. He has provided program/project management and control services, construction claims, engineering, implementation, operations, and quality assurance services to projects ranging from \$20 million to more than \$30 billion. In addition to analyzing delay and disruption claims ranging from \$3 million to more than \$100 million, he has evaluated the performance of owners, engineers, and contractors by reviewing schedules, productivity, cost, and change orders.





US

#### ROBERT LEWIS, P.E., MAE, PMP

#### **Director | Pittsburgh**

rlewis@thinkbrg.com

Mr. Lewis has provided testimony and consulting services on engineering and construction costs, constructability, design errors and omissions, construction accidents, professional standard of care and forensic failure analysis. Mr. Lewis has over 40 years' experience in the construction industry from field supervision, estimating, and project management to the forensic analysis of construction issues. Mr. Lewis has provided expert reports and testimony in mediations, arbitration, and various state courts. He received his Bachelor of Architectural Engineering from Penn State University. Mr. Lewis is a registered Professional Engineer, a Member of the Academy of Forensic Engineers, a Member of the Academy of Experts, a Certified Project Management Professional, and a AAA Panelist.



#### **JEFFREY ROTH, PMP**

**Director | Detroit** 

Jeffrey.roth@thinkbrg.com

Jeff Wentz has over 22 years of experience in the construction industry. He has provided consulting services to owners, developers, general contractors, subcontractors, and municipalities. His consulting experience focuses on construction management, project scheduling, claims analysis, dispute resolution, and construction litigation services. Mr. Wentz is skilled in analyzing project delays and quantifying damages resulting from unanticipated impacts on both large and small construction projects, and has provided testimony on cost and delay related damages. Mr. Wentz received his MBA from Southern Methodist University and graduated from Pennsylvania State University with his BS in Environmental Science.





US

#### PHILIP URWIN, PSP

#### **Director | Philadelphia**

purwin@thinkbrg.com

Phil Urwin is a Director of Berkeley Research Group (BRG) Construction Practice. He is a certified planning and scheduling professional with over 20 years of experience in the construction industry. Phil is a recognized construction industry expert with a deep understanding of CPM scheduling and delay and disruption analysis. He has over 12 years of consulting experience underpinned by over a decade of field experience in trades, engineering, and construction management roles. He is a listed expert and Future Leader in Who's Who Legal Construction 2020, where he is noted for his "wealth of experience" and "knowledge, intelligence, understanding and responsiveness". He is also a published author and speaker on topics related to his field of expertise, including as a contributing author for the 2019 edition of the Construction Management Association of America's 'Time Management Guidelines.



#### **JEFFREY WENTZ**

#### **Director | Dallas**

jwentz@thinkbrg.com

Jeff Wentz has over 19 years of experience in the construction industry. He has provided consulting services to owners, developers, general contractors, subcontractors, and municipalities. His consulting experience focuses on construction management, project scheduling, claims analysis, dispute resolution, and construction litigation services. Mr. Wentz is skilled in analyzing project delays and quantifying damages resulting from unanticipated impacts on both large and small construction projects, and has provided testimony on cost and delay related damages. Mr. Wentz received his MBA from Southern Methodist University and graduated from Pennsylvania State University with his BS in Environmental Science.





US

#### **DAVID ZION, AIA, NCARB**

Director | Atlanta

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Mr. Zion has more than thirty years of experience in the design and construction industries. His experience as an architect, design builder and expert witness includes work on aviation, broadcasting, commercial, corporate, distribution, educational, gaming, governmental, healthcare, hospitality, laboratory, industrial, public safety, retail, sports, transportation, and telecommunications projects for Fortune 500 and Department of Defense clients. Mr. Zion provides project risk management and construction dispute consulting services for corporations, governmental organizations, owners, developers, contractors, sureties, insurers and design firms. Mr. Zion has testified on standard of care issues for design and construction professionals, building function, defective designs, evolution of design, construction defects, trade coordination, allowance reconciliation and change order entitlement issues for matters in Canada and the United States. Mr. Zion's specialty practice areas are design and construction defects and the conduct and performance of the design and construction teams.



Latam



#### **ANDRES ALVA**

#### **Managing Director | Miami**

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Andres Alva, PE, PSP, has over twenty years of experience in the construction industry. Mr. Alva specializes in analyzing construction claims involving excessive changes, interference, and schedule delays. His work involves analyzing schedules and labor productivity, assessing entitlement to damages, and quantifying damages using the measured mile. Mr. Alva has provided written and oral testimony or expert advice in several cases before the ICSID, ICC, and multiple chambers of commerce. He received an MEng in industrial engineering from Rensselaer Polytechnic Institute. He is a certified Professional Engineer from the state of Florida. He also holds a Certified General Contractor license from Florida and a Planning Scheduling Professional certificate from the Association for the Advancement of Cost Engineering International (AACEI).





### Dubai

#### MICHAEL KENYON

#### **Managing Director | Dubai**

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Michael is as a Managing Director in the firm's Global Construction practice. A Chartered Quantity Surveyor and Fellow of the Royal Institution of Chartered Surveyors Michael has 26 years of commercial management and construction claims experience and is a practicing Expert Witness on matters of quantum and project disruption. Michael's considerable expertise has been gained from having worked for both consulting and contractor organizations and on a wide range of national and international projects; ranging from oil and gas, petrochemical, off shore, building and civil engineering infrastructure projects. He has provided independent expert evidence on matters quantum, disruption, delay and project management to court and arbitration proceedings both in the UK and internationally.



#### STEPHEN DICKIE

#### Director | Dubai

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Stephen Dickie has over twenty-five years of experience in quantity surveying, commercial management, contract administration and dispute resolution under various forms of contract. He has led commercial and claims teams and provided arbitration support on major international disputes with values in excess of US\$1 billion. Mr. Dickie's experience spans projects in the United Arab Emirates, Saudi Arabia, Kuwait, Qatar, Oman, Lebanon, Libya, Korea, Iraq, South Africa, Germany and the United Kingdom across many sectors, including building, infrastructure, hospitals, oil and gas, energy, aviation and marine. Mr. Dickie has specialist knowledge in the preparation and defence of claims and counterclaims through to arbitration. His main areas of technical expertise are in dealing with complex final account issues, variation issues and claims including the financial effects of delays, prolongation, disruption, acceleration, cost escalation, preliminaries thickening, overheads, loss of profit and loss of opportunity. Mr. Dickie has been appointed as a quantum expert and cross-examined by leading international counsel in ICC arbitration proceedings.





Dubai

#### **ZANE HEDGE**

#### Director | Dubai

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Zane Hedge is a chartered Construction Manager who specializes in the fields of forensic delay analysis, planning, claims and contractual advice. He also acts as an expert witness in matters of delay. During over thirty years in the construction industry, the last eleven of which have been in the Gulf Cooperation Council, he has been involved in a wide variety of projects, including building, civil engineering, airports, utilities, residential, retail, commercial, healthcare, power stations, desalination, process plants, and oil and gas. Before joining BRG, Mr. Hedge was a partner of and led the Dubai office of a boutique international consultancy. Mr. Hedge has a master's degree in construction law and dispute resolution, as well as a master's degree in project management.





UK

#### SEAN FISHLOCK

#### **Managing Director | UK**

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Sean Fishlock is a recently appointed Managing Director in the EMEAA Construction Group of BRG. Until recently, he was a Managing Director at Navigant and Practice Lead for its Asset & Infrastructure Advisory Group across EMEAA within the Disputes and Investigations segment. He advises clients internationally on major project and programme procurement and delivery, and strategic property and asset management issues. He has 30 years of experience. He trained in Surveying, Construction Management, Project Management and Engineering with a major International contractor, and spent 14 years in Site and Construction Management, four years in Property Development and Asset management and three years managing £1BN prime contracts constructing and maintaining land and marine infrastructure, housing and property and estates for the UK Ministry of Defence in the UK and overseas.



#### **JAS CHEEMA**

#### Managing Director | UK

jcheema@thinkbrg.com

Mr. Cheema has over twenty years of construction experience (including five years based in the Middle East). He has provided expert witness testimony on a variety of construction-related quantum topics for government agencies, consulting organisations, developers, contractors and subcontractors. Mr. Cheema has experience with many types of construction and infrastructure projects, including gas processing facilities, pipelines, tunnels, highways, sports stadia, hospitals, airports, mixed-use (commercial and residential), hospitality (hotels) and residential projects. His experience includes assessment of prolongation costs, cost escalation, disruption costs, the valuation of change orders and variations, contractor terminations, differing site conditions and measurement issues, and numerous other forms of project impacts. He also has experience of projects involving various delivery and procurement methods, such as design-build; engineering, procurement, and construction (EPC); target contracts; remeasurement, cost-plus-fixed-fee and cost-plus-percentage-fee arrangements.

Mr. Cheema has testified in mediation, litigation and arbitration proceedings (including witness conferencing) as quantum expert across Europe and the Middle East. He holds a BSc (Hons) in civil engineering commercial management and an MSc in construction law.





Singapore

#### **SEAMUS O'DOHERTY**

#### Director | UK

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Seamus O'Doherty is a chartered quantity surveyor, chartered builder and qualified adjudicator, arbitrator and accredited mediator with nearly thirty years of experience in commercial and project management and related disciplines. He has worked for international engineering and construction companies, consultancies and client organisations on projects in the United Kingdom, Ireland, Germany, Russia, Ukraine, Mexico, the United States, India, China and the Middle East. Mr. O'Doherty's experience includes cost, procurement, contract, claims and commercial management on a range of projects including airport, rail, metro, bridge, commercial, residential, civil, educational, health, industrial, power, steel plants and pharmaceutical. He has worked with standard and bespoke main contracts and sub-contracts including NEC, JCT, ICE, and FIDIC. In addition to his experience as a construction professional, Mr. O'Doherty has experience in a range of dispute matters and has provided expert evidence. He has assisted clients with litigious matters in the formulation of strategy, preparation of documents and case presentation. He is regularly appointed as the quantum expert in construction and engineering disputes. He has also been appointed as the adjudicator in construction and engineering disputes and is a CEDR ADR Official for consumer disputes.





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